

In the tradition of well-established think tanks, the **Centre for Strategic & Prospective Studies (CEPS)** federates over **950** influential decision-makers, who are voluntarily committed to **understanding** the complex socio-economic issues of the world we live in, **challenging** given ideas if necessary and **finding adequate answers** to tomorrow's **uncertainties**.

Founded in 1985, CEPS aims to identify, analyze and put into perspective the technological, economic and financial factors that are driving the development of the contemporary world, in order to help companies, institutions and States position themselves in a global environment.

CEPS brings together several key sectors (politics, industries, diplomacy, academia research, humanitarian forums, consultancies, etc...), and contributes to public debates through its publications (books, reports, surveys and magazines) as well as the discussion and reflection it leads through its 27 clubs, each dedicated to specific key strategic issues (energy, defence, aerospace, finance, digital transformation, etc.).

With ten delegates around world, CEPS is officially recognized as an international NGO by several international organizations:

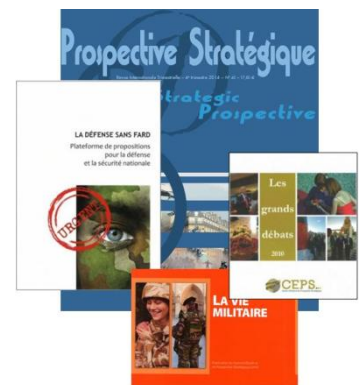
- The European Commission, as an Interest Representative,
- The Council of Europe, as a member of the NGO'S Conference,
- The OECD, as a partner of the Development Centre,
- UNESCO, as a « NGO with operational relationship ».

AN INDEPENDENT THINK TANK

CEPS is an entirely independent organization. It is privately financed and receives no public subsidies, nor access to public staff or premises from the government. Its financing stems principally from corporations and financial institutions involved in the clubs, forums and publications, and also from the studies and the advisory services it provides to both public and private organizations, national and international.

The CEPS publications have a clear function: they are designed as decision-making tools. The aim of some of them is to lay the foundations for public debate:

- **Feedback notes**, distributed to a small circle, condense the ideas and theories developed in the context of CEPS's clubs.
- **A quarterly review** designed for a decision-making readership
- **Reports and industry-specific studies** offering a deeper investigation into the new challenges identified by CEPS, bringing to light strategic issues and challenges



TRANSPARENT GOVERNANCE

CEPS has a board of directors and an executive committee.

By means of these structures, it has established transparent financial governance that is also supported and guaranteed by:

- An accountant who is also a member of the board of directors;
- A treasurer, a vice treasurer, members of the executive committee;
- An independent chartered accountant.

The executive committee has established a development commission as well as a commission for accounts and governance. In order to attain complete transparency, while it is not a legal or statutory obligation, CEPS has decided to augment these measures with the nomination of an external auditor.

CEPS relies upon diverse sources of funding:

- Membership fees;
- Partnerships created via its clubs and seminars;
- Revenue from its publications.

All members of the CEPS are co-opted.

OUR CLUBS

CEPS Clubs are founded on a respected methodology and sense of conviviality.

The function of the clubs is to bring together, in a small group, individuals selected according to their expertise in the targeted sectors, be they from France or from further afield. Truly conceived as 'brainstorming sessions', these regular meetings provide an opportunity for a number of experts and decision-makers to share their experiences and discuss a series of topics in depth. The work carried out within these clubs is the subject of a publication which is selectively distributed.

The uniqueness of this process lies in our desire to bring together, without preconceptions, in a friendly setting, a number of individuals (25 to 35) in a real club atmosphere: a meeting place which is entirely dedicated to reflection, without being swayed by popular trends.

This format and method enable our high-level members and guests to tackle and analyze the subjects which are of particular concern to them, to exchange their analysis and their best practices.



CEPS ● Centre for Strategic & Prospective Studies ● ● ●

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